## EQUALITIES EMPLOYMENT DATA 2017 / 2018

The data: all employees of Neath Port Talbot County Borough Council including those employed by schools, with the exception of voluntary-aided and faith schools.

Employment related data for the following protected characteristics:

- Age
- Disability
- Ethnicity
- Gender

Data is analysed against the following criteria:

- People employed by the Council on $31^{\text {st }}$ March 2018 by protected characteristic
- Men and women employed, broken down by:
- Occupational area
- Grade and pay
- Contract type, i.e. permanent or fixed term / temporary
- Working pattern, i.e. full-time or part-time
- People who have applied for jobs with the Council
- Employees who have successfully applied for training
- Employees who have completed training
- Employees involved in grievance procedures
- Employees subject to disciplinary procedures
- Employees who have left the Council's employment.


## THE PROTECTED CHARACTERISTICS

## AGE

The data shows that in 2017/18, the highest percentage of the workforce is represented by the age category 45-54 years, closely followed by those aged 35-44 years. This is consistent with previous years.

| Age Range | \% of total <br> workforce <br> $\mathbf{2 0 1 6 / 2 0 1 7}$ | Head count | \% of total <br> workforce | Head count |
| :---: | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 1 6 / 2 0 1 7}$ | $\mathbf{2 0 1 7 / 2 0 1 8}$ | $\mathbf{2 0 1 7 / 2 0 1 8}$ |  |  |
| $16-19$ | $0.6 \%$ | 33 | $0.7 \%$ | 42 |
| $20-24$ | $4.2 \%$ | 240 | $3.8 \%$ | 221 |
| $25-34$ | $18.6 \%$ | 1070 | $18.7 \%$ | 1078 |
| $35-44$ | $25.6 \%$ | 1471 | $25.1 \%$ | 1452 |
| $45-54$ | $30.7 \%$ | 1762 | $29.5 \%$ | 1703 |
| $55-64$ | $18.9 \%$ | 1086 | $20.5 \%$ | 1182 |
| $65-74$ | $1.3 \%$ | 72 | $1.6 \%$ | 93 |
| $75+$ | $0.1 \%$ | 4 | $0.1 \%$ | 6 |
| Total | $100 \%$ | $\mathbf{5 7 3 8}$ | $100 \%$ | $\mathbf{5 7 7 7}$ |

## DISABILITY

$1.4 \%$ of employees have identified themselves as having a disability. The numbers of employees identifying themselves as disabled has reduced by a head count of 4 since 2016/17.

| Group | \% of <br> workforce <br> 2016/17 | Total | \% of <br> workforce | Total |
| :--- | :---: | :---: | :---: | :---: |$|$| $\mathbf{2 0 1 7 / 2 0 1 8}$ | $\mathbf{2 0 1 7 / 2 0 1 8}$ |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Disabled | $1.4 \%$ | 82 | $1.4 \%$ | 78 |
| Not Disabled | $98.6 \%$ | 5656 | $98.6 \%$ | 5699 |
| Total | $\mathbf{1 0 0 \%}$ | $\mathbf{5 7 3 8}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{5 7 7 7}$ |

The Council is a Disability Confident employer. The Disability Confident Scheme encourages employers to become more confident so they employ and retain disabled people, increase understanding of disability and the benefits of employing or retaining disabled people in order to make a substantial contribution towards halving the disability employment gap.

## GENDER

The gender profile for 2017/2018 is $71 \%$ female: $29 \%$ male.
This is the same as the national average for local government.
In both 2014/15 and 2015/16, the profile was $75 \%$ female: $25 \%$ male.

| Gender | \% of workforce <br> $\mathbf{2 0 1 6 / 2 0 1 7}$ | Head count <br> $\mathbf{2 0 1 6 / 2 0 1 7}$ | \% of workforce <br> $\mathbf{2 0 1 7 / 2 0 1 8}$ | Head count <br> $\mathbf{2 0 1 7 / 2 0 1 8}$ |
| :---: | :---: | :---: | :---: | :---: |
| Female | $71 \%$ | 4087 | $71 \%$ | 4111 |
| Male | $29 \%$ | 1651 | $29 \%$ | 1666 |
| Total | $\mathbf{1 0 0 \%}$ | $\mathbf{5 7 3 8}$ | $\mathbf{1 0 0 \%}$ | $\mathbf{5 7 7 7}$ |

## ETHNICITY

The overall proportion of black and minority ethnic (BME) employees in the workforce is $1 \%$. To set this in the context of the local population, according to the 2011 Census, the proportion of black and minority ethnic residents within Neath Port Talbot County Borough Council equates to $1.9 \%$.

In 2017/18, the proportion of black and minority ethnic employees of the total workforce was $1 \%$. This represents an increase in headcount of 3 BME employees since 2016/17 however, the percentage of BME employees represented in the workforce is consistent at $1 \%$.

| Ethnic Group | $\mathbf{2 0 1 6 / 2 0 1 7}$ | $\mathbf{2 0 1 7 / 2 0 1 8}$ |
| :--- | :---: | :---: |
| Other Ethnic Group | 2 | 2 |
| Irish | 6 | 7 |
| Mixed White \& Black Caribbean | 7 | 8 |
| Indian | 4 | 4 |
| Asian Other | 11 | 11 |
| Black British | 0 |  |
| Mixed White \& Black Asian | 3 | 3 |
| Black Caribbean | 4 | 4 |
| Bangladeshi | 6 | 7 |
| Chinese | 5 | 6 |
| Pakistani | 1 | 1 |
| White \& Asian | 3 | 3 |


| Mixed White \& Black African | 0 | 0 |
| :--- | :---: | :---: |
| Black African | 3 | 2 |
| Black Other | 3 | 3 |
| Sub Total | $\mathbf{5 8}$ | $\mathbf{6 1}$ |
| White British | 5340 | 5378 |
| White Other | 102 | 103 |
| Prefer Not to Say | 238 | 235 |
| Total | $\mathbf{5 7 3 8}$ | $\mathbf{5 7 7 7}$ |

## MEN AND WOMEN AT WORK

## OCCUPATIONAL AREA OF WORK ON $3 \mathbf{3 1}^{\text {ST }}$ MARCH 2018

The gender split shows a significantly higher percentage of males employed in the Environment Directorate compared to females. All other Directorates show a higher percentage of females. This ratio is consistent with the previous year.

| CHIEF EXECUTIVES | Female <br> $\mathbf{2 0 1 6 / 1 7}$ | Male <br> $\mathbf{2 0 1 6 / 1 7}$ | Female <br> $\mathbf{2 0 1 7 / 1 8}$ | Male <br> $\mathbf{2 0 1 7 / 1 8}$ |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Corporate Strategy \& Democratic <br> Services | 55 | 24 | 55 | 23 |  |  |  |  |  |
| Human Resources | 66 | 13 | 65 | 8 |  |  |  |  |  |
| Total |  |  |  |  |  | 121 | 37 | 120 | 31 |
| \% of directorate workforce |  | $\mathbf{7 7 \%}$ | $\mathbf{2 3 \%}$ | $\mathbf{7 9 \%}$ |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |


| EDUCATION, LEISURE | $\boldsymbol{\&}$ | Female <br> LIFELONG LEARNING | Male <br> $\mathbf{2 0 1 6 / 1 7}$ | Female <br> $\mathbf{2 0 1 7 / 1 8}$ | Male <br> $\mathbf{2 0 1 7 / 1 8}$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Schools | 1914 | 417 | 1928 | 437 |  |
| Transformation | 90 | 23 | 134 | 54 |  |
| Participation | 618 | 132 | 555 | 88 |  |
| Total | 2622 | 572 | 555 | 88 |  |
| \% of directorate workforce | $\mathbf{8 2 \%}$ | $\mathbf{1 8 \%}$ | $\mathbf{8 2 \%}$ | $\mathbf{1 8 \%}$ |  |
|  |  |  |  |  |  |


| ENVIRONMENT | Female <br> $\mathbf{2 0 1 6 / 1 7}$ | Male <br> $\mathbf{2 0 1 6 / 1 7}$ | Female <br> $\mathbf{2 0 1 7 / 1 8}$ | Male <br> $\mathbf{2 0 1 7 / 1 8}$ |
| :--- | :---: | :---: | :---: | :---: |
| Engineering \& Transport | 59 | 83 | 57 | 79 |
| Planning | 43 | 49 | 47 | 50 |
| Property \& Regeneration | 84 | 61 | 81 | 59 |
| South Wales Trunk Road Agency | 26 | 86 | 33 | 127 |
| Streetcare Services | 26 | 422 | 25 | 407 |
| Total | 238 | 701 | 243 | 722 |
| \% of directorate workforce | $\mathbf{2 5 \%}$ | $\mathbf{7 5 \%}$ | $\mathbf{2 5 \%}$ | $\mathbf{7 5 \%}$ |
|  |  |  |  |  |


| FINANCE \& CORPORATE | Female <br> SERVICES | Male <br> $\mathbf{2 0 1 6 / 1 7}$ | Female <br> $\mathbf{2 0 1 7 / 1 8}$ | Male <br> $\mathbf{2 0 1 7 / 1 8}$ |
| :--- | :---: | :---: | :---: | :---: |
| Financial Services | 135 | 36 | 135 | 32 |
| ICT | 27 | 72 | 25 | 69 |
| Legal \& Services | 50 | 23 | 47 | 26 |
| Total | 212 | 131 | 207 | 127 |
| \% of directorate workforce | $\mathbf{6 2 \%}$ | $\mathbf{3 8 \%}$ | $\mathbf{6 2 \%}$ | $\mathbf{3 8 \%}$ |
|  |  |  |  |  |


|  <br> HOUSING | Female <br> $\mathbf{2 0 1 6} / \mathbf{1 7}$ | Male <br> $\mathbf{2 0 1 6 / 1 7}$ | Female <br> $\mathbf{2 0 1 7 / 1 8}$ | Male <br> $\mathbf{2 0 1 7 / 1 8}$ |
| :--- | :---: | :---: | :---: | :---: |
| Commissioning, Support \& Direct <br> Services |  |  | 439 | 85 |
| Social Work Services |  |  | 457 | 103 |
| Western Bay |  |  | 23 | 4 |
| Total | 890 | 196 | 919 | 192 |
| \% of directorate workforce | $\mathbf{8 2 \%}$ | $\mathbf{1 8 \%}$ | $\mathbf{8 3 \%}$ | $\mathbf{1 7 \%}$ |
|  |  |  |  |  |

## GRADE AND PAY

## Chief Officers

Females now make up $25 \%$ of the Chief Officer workforce, compared with $21 \%$ in $2016 / 17$ and $14 \%$ in 2012/13.

| Salary Range | Female | Male | Total |
| :---: | :---: | :---: | :---: |
| $£ 124,502-£ 136,952$ | 0 | 1 | 1 |
| $£ 102,746-£ 110,801$ | 0 | 4 | 4 |
| $£ 85,500-£ 94,050$ | 1 | 0 | 1 |
| $£ 71,213-£ 78,329$ | 4 | 10 | 14 |
| Total | $\mathbf{5}$ | $\mathbf{1 5}$ | $\mathbf{2 0}$ |

## LGS (Green Book) Employees

The overall gender distribution of LGS employees between grades is consistent with 2016/17, particularly between Grades 1 - 6 .

However, changes are shown in the following grades:

- the percentage of female employees at Grade 7 has increased by $5 \%$
- the percentage of femal employees at Grade 8 has increasedby $7 \%$
- the percentage of female employees has decreased by $8 \%$ in Grade 12
- e percentage of female employees has increased by $9 \%$ at Grade 13.

| Salary Range | Female | \% Female | Male | \% Male | Total |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Grade 1 | 502 | $97 \%$ | 18 | $3 \%$ | 520 |
| Grade 2 | 75 | $65 \%$ | 41 | $35 \%$ | 116 |
| Grade 3 | 516 | $70 \%$ | 220 | $30 \%$ | 736 |
| Grade 4 | 400 | $74 \%$ | 142 | $26 \%$ | 542 |
| Grade 5 | 730 | $73 \%$ | 272 | $27 \%$ | 1002 |
| Grade 6 | 310 | $70 \%$ | 132 | $30 \%$ | 442 |
| Grade 7 | 169 | $57 \%$ | 128 | $43 \%$ | 297 |
| Grade 8 | 129 | $59 \%$ | 91 | $41 \%$ | 220 |
| Grade 9 | 199 | $68 \%$ | 94 | $32 \%$ | 293 |
| Grade 10 | 71 | $50 \%$ | 70 | $50 \%$ | 141 |
| Grade 11 | 61 | $66 \%$ | 32 | $34 \%$ | 93 |
| Grade 12 | 7 | $27 \%$ | 19 | $73 \%$ | 26 |
| Grade 13 | 12 | $35 \%$ | 22 | $65 \%$ | 34 |
| Apprentices | 13 | $48 \%$ | 14 | $52 \%$ | 27 |
| Other | 19 | $46 \%$ | 22 | $54 \%$ | 41 |


| Salary Range | Female | \% Female | Male | \% Male | Total |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Total | $\mathbf{3 2 1 3}$ | $\mathbf{7 1 \%}$ | $\mathbf{1 3 1 7}$ | $29 \%$ | $\mathbf{4 5 3 0}$ |

## Teacher Leadership Groups

There has been an increase in the number of females in this group for this period. In 2016/17, the figure was $63 \%$ compared to $65 \%$ this year.

| Deputy Heads / Teachers in Charge | Female | \% | Male | \% | Total |
| :--- | :---: | :---: | :---: | :---: | :---: |
| $£ 39,374-£ 82,293$ | 59 | $65 \%$ | 32 | $35 \%$ | 91 |

The overall number of Headteachers has decreased in headcount by 10 in total since 2016/17, by 5 females and 5 males. However, The percentage of females and males has remained constant since 2016/17

| Headteacher <br> Groups | Salary Range | Female | \% | Male | \% | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Group 1 | $£ 44544-£ 58389$ | 8 | $80 \%$ | 2 | $20 \%$ | 10 |
| Group 2 | $£ 46799-£ 69330$ | 19 | $70 \%$ | 8 | $30 \%$ | 27 |
| Group 3 | $£ 50476-£ 69330$ | 4 | $40 \%$ | 6 | $60 \%$ | 10 |
| Group 4 | $£ 54250-£ 72810$ |  | $0 \%$ | 1 | $100 \%$ | 1 |
| Group 5 | $£ 59857-£ 80310$ | 1 | $20 \%$ | 4 | $80 \%$ | 5 |
| Group 6 | $£ 64417-£ 90773$ |  | $0 \%$ | 2 | $100 \%$ | 2 |
| Group 7 | $£ 69330-£ 97692$ | 1 | $17 \%$ | 5 | $83 \%$ | 6 |
| Total |  | $\mathbf{3 3}$ | $\mathbf{5 4 \%}$ | $\mathbf{2 8}$ | $\mathbf{4 6 \%}$ | $\mathbf{6 1}$ |

## Teachers

Compared with 2016/17, these figures show a decrease of $1 \%$ in female teachers in the highest pay bands.

| Salary Range | Female | \% | Male | \% | Total |
| :--- | :---: | :---: | :---: | :---: | :---: |
| $£ 22,917-£ 33,824$ | 224 | $76 \%$ | 70 | $24 \%$ | 294 |
| $£ 35,927-£ 38,633$ | 499 | $76 \%$ | 159 | $24 \%$ | 658 |
| $£ 16,626-£ 26,295$ | 16 | $62 \%$ | 10 | $38 \%$ | 26 |
| Total | $\mathbf{7 3 9}$ | $\mathbf{7 6 \%}$ | $\mathbf{2 3 9}$ | $\mathbf{2 4 \%}$ | $\mathbf{9 7 8}$ |

## Soulbury (Blue Book) Groups

## Advisor/Inspector

| Salary Range | Female | Male | Total |
| :--- | :---: | :---: | :---: |
| $£ 46,112-£ 57,575$ | 4 | 2 | 6 |
| $£ 58,607-£ 65,102$ | 3 | 3 | 6 |

## Educational Psychologist

| Salary Range | Female | Male | Total |
| :--- | :---: | :---: | :---: |
| $£ 35,731-£ 59,235$ | 10 | 1 | 11 |

Youth \& Community Service Officer

| Salary Range | Female | Male | Total |
| :--- | :---: | :---: | :---: |
| $£ 35,333-£ 41,192$ | 0 | 0 | 0 |
| $£ 42,388-£ 45,654$ | 0 | 1 | 1 |

Youth \& Community Workers (Pink Book)

| Salary Range | Female | \% | Male | \% | Total |
| :--- | :---: | :---: | :---: | :---: | :---: |
| $£ 23,679-£ 26,194$ | 18 | $64 \%$ | 10 | $36 \%$ | 28 |
| $£ 26,929-£ 29,141$ | 0 | $0 \%$ | 4 | $100 \%$ | 4 |
| $£ 30,907-£ 33,662$ | 3 | $100 \%$ | 0 | $0 \%$ | 3 |
| Total | $\mathbf{2 1}$ |  | $\mathbf{1 4}$ |  | $\mathbf{3 5}$ |
| Part Time at various rates | 24 | $63 \%$ | 14 | $37 \%$ | 38 |
| Total | $\mathbf{4 5}$ | $\mathbf{6 2 \%}$ | $\mathbf{2 8}$ | $\mathbf{3 8 \%}$ | $\mathbf{7 3}$ |

## CONTRACT TYPE

The gender profile:

- permanent posts $=69 \%$ female : $31 \%$ male
- fixed term posts $=73 \%$ female $: 27 \%$ male
- temporary posts $=83 \%$ female $: 17 \%$ male

The contract type shows a slightly lower proportion of females in permanent employment ( $69 \%$ ), with a higher proportion in fixed-term (73\%) and temporary posts (83\%).
The percentage of females in temporary posts has increased by $2 \%$ compared with 2016/17.

| Contract | Females | Males | Total | Females | Males | Total |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Type | $\mathbf{2 0 1 6 / 1 7}$ | $2016 / 17$ | $\mathbf{2 0 1 6 / 1 7}$ | $\mathbf{2 0 1 7 / 1 8}$ | $2017 / 18$ | $\mathbf{2 0 1 7 / 1 8}$ |


| Permanent | 3275 | 1442 | 4717 | 3280 | 1462 | 4742 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Fixed Term | 218 | 71 | 289 | 191 | 72 | 263 |
| Temporary | 594 | 138 | 732 | 640 | 132 | 772 |
| Total | $\mathbf{4 0 8 7}$ | $\mathbf{1 6 5 1}$ | $\mathbf{5 7 3 8}$ | $\mathbf{4 1 1 1}$ | $\mathbf{1 6 6 6}$ | $\mathbf{5 7 7 7}$ |

## WORKING PATTERN

- $48 \%$ of the Council's workforce is in part-time employment, i.e. contracted to work less than 37 hours a week. This is higher than in $2016 / 17$, which was $42 \%$.
- $52 \%$ of the workforce is in full-time employment, which is $6 \%$ lower than 2016/17.
- Female part-time employees represent $43 \%$ of the total workforce, an increase of $6 \%$ compared with 2016/17.
- Of those females employed, $40 \%$ work full-time hours and $60 \%$ work part-time hours.
- $83 \%$ of male employees work full-time hours and $17 \%$ part-time hours.
- The smallest proportion (5\%) of the workforce are male part-time employees (no variation from 2016/17).

| Gender | Full Time <br> $\mathbf{2 0 1 6 / 1 7}$ | Part Time <br> $\mathbf{2 0 1 6 / 1 7}$ | Total <br> $\mathbf{2 0 1 6 / 1 7}$ | Full Time <br> $\mathbf{2 0 1 7 / 1 8}$ | Part Time <br> $\mathbf{2 0 1 7 / 1 8}$ | Total <br> $\mathbf{2 0 1 7 / 1 8}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Female | 1953 | 2134 | 4087 | 1637 | 2474 | 4111 |
| Male | 1378 | 273 | 1651 | 1375 | 291 | 1666 |
| Total | $\mathbf{3 3 3 1}$ | $\mathbf{2 4 0 7}$ | $\mathbf{5 7 3 8}$ | $\mathbf{3 0 1 2}$ | $\mathbf{2 7 6 5}$ | $\mathbf{5 7 7 7}$ |

## PEOPLE WHO HAVE APPLIED FOR JOBS WITHIN THE COUNCIL

$\mathbf{5 , 8 4 7}$ people applied for 622* jobs in 2017/ 2018, with 568\# appointments made in 2017/18.
*including schools adverts
\# excluding school appointments as these are administered by schools
$\mathbf{5 0 \%}$ of applicants were internal applicants from within the Council's existing workforce.

This year, external recruitment has again been reduced to only specialist and hard to fill posts, e.g. qualified social care workers / cleaners / direct services posts. The main emphasis of recruitment at present is redeployment activity for employees 'at risk' of redundancy.

The data provided below has not changed significantly since last year due to the limited number of employees being recruited externally. Therefore, the profile of applicants will remain relatively consistent.

|  | Applicants | \% of all <br> applicants | Shortisted | \% <br> shortlisted | Appointed | $\%$ <br> appointed |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Female | 3979 | $68 \%$ | 991 | $25 \%$ | 88 | $9 \%$ |
| BME | 178 | $3 \%$ | 39 | $22 \%$ | 5 | $13 \%$ |
| Disabled | 382 | $6 \%$ | 77 | $20 \%$ | 3 | $4 \%$ |
| Age 16-19 | 266 | $5 \%$ | 85 | $32 \%$ | 10 | $12 \%$ |
| Age 20-24 | 983 | $16.8 \%$ | 174 | $18 \%$ | 14 | $8 \%$ |
| Age 25-34 | 1756 | $30 \%$ | 390 | $22 \%$ | 22 | $6 \%$ |
| Age 35-44 | 1173 | $20 \%$ | 299 | $20 \%$ | 35 | $12 \%$ |
| Age 45-54 | 1138 | $19 \%$ | 337 | $30 \%$ | 3 | $11 \%$ |
| Age 55-64 | 534 | $9 \%$ | 159 | $30 \%$ | 14 | $9 \%$ |
| Age 65-74 | 9 | $0.2 \%$ | 5 | $55 \%$ | 1 | $20 \%$ |
| Age 75+ | 0 | $0 \%$ | 0 | $0 \%$ | 0 | $0 \%$ |

## APPLICANTS WHO HAVE SUCESSFULLY APPLIED FOR TRAINING 2017/18

## Training Applications received - gender, disability \& ethnicity

Compared to 2016/17, the total number of training applications approved for females has increased by 11,311 and applications from males increased by 3,047 . The total number of applications approved has increased by 14,054 since last year.

The applications approved for females in our workforce shows a 5\% increase from $71 \%$ in 2016/17 to $76 \%$ in 2017/18. Applications approved for males decreased by $5 \%$ from $29 \%$ in $2016 / 17$ to $24 \%$ in 2017/18.

The overall \% of applications from disabled employees has decreased from $2.4 \%$ in 2016/17 to $1.9 \%$ in 2017/18.

The \% of applications approved for disabled employees has increased slightly in each Directorate, except ELLL, which has decreased by $0.5 \%$ from $1.2 \%$ to $0.6 \%$ in 2017/18.

There is an overall decrease of half to $0.9 \%$ applications approved for BME applications. However, the total number of applications increased in 2017/18 in each Directorate, except for SSHH.

| Directorate | Female | $\begin{array}{\|l\|} \hline \% \\ \text { female } \end{array}$ | Male | $\begin{aligned} & \hline \% \\ & \text { male } \end{aligned}$ | Total | Disabled | disabled | BME | $\begin{gathered} \% \\ \text { BME } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CEX | 189 | 79 | 49 | 21 | 238 | 6 | 2.5 | 4 | 1.7 |
| ELLL | 8732 | 88 | 1181 | 12 | 9913 | 64 | 0.6 | 56 | 0.6 |
| ENV | 619 | 20 | 2546 | 80 | 3165 | 32 | 1 | 18 | 0.6 |
| F\&CS | 573 | 79 | 156 | 21 | 729 | 18 | 2.5 | 4 | 0.5 |
| SSHH | 8669 | 82 | 1858 | 18 | 10527 | 353 | 3.4 | 128 | 1.2 |
| Total | 18782 | 76 | 5790 | 24 | 24572 | 473 | 1.9 | 210 | 0.9 |

## Training Applications Approved - age range

Of the total number of applications approved, the \% of applications analysed by age group shows that the \% has remained relatively consistent with the previous year in all age brackets.

Age ranges $16-21$ years and 22-30 years show a slight decrease whilst age ranges $51-60$ and $61-65$ show a slight increase.

| Directorate |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Age range | CEX | ELLL | ENV | FCS | SSHH | Total | \% |
| $16-21$ | 9 | 69 | 91 | 7 | 196 | $\mathbf{3 7 2}$ | 1.5 |
| $22-30$ | 19 | 1125 | 353 | 73 | 1291 | $\mathbf{2 8 6 1}$ | 11.6 |
| $31-40$ | 50 | 2318 | 556 | 165 | 2308 | $\mathbf{5 3 9 7}$ | 22 |
| $41-50$ | 85 | 3020 | 862 | 243 | 2922 | $\mathbf{7 1 3 2}$ | 29 |
| $51-60$ | 63 | 2697 | 1074 | 214 | 3228 | $\mathbf{7 2 7 6}$ | 30 |
| $61-65$ | 11 | 547 | 202 | 18 | 512 | $\mathbf{1 2 9 0}$ | 5 |
| $65+$ | 1 | 137 | 27 | 9 | 70 | $\mathbf{2 4 4}$ | 0.9 |
| Total | 238 | 9913 | 3165 | 729 | 10527 | $\mathbf{2 4 5 7 2}$ |  |

## APPLICANTS WHO HAVE SUCCESSFULLY COMPLETED <br> TRAINING

## Applicants who completed training - gender, disability \& ethnicity

The total number of applicants who successfully completed training has significantly increased by 13,874 since $2016 / 17$.

The total number of females who successfully completed training has increased since $2016 / 17$ by $6 \%$.

Comparing 2016/17 with 2017/18, the \% of disabled applicants who have successfully completed training has decreased by $0.4 \%$ to $1.8 \%$.
The \% of BME applicants completing training has also decreased from $1.9 \%$ to $0.8 \%$.

| Directorate | Female | $\%$ <br> female | Male | \% <br> male | Total | Disabled | $\%$ <br> disabled | BME | $\%$ <br> BME |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CEX | 173 | 79 | 46 | 21 | 219 | 4 | 1.8 | 4 | 1.8 |
| ELLL | 8609 | 88 | 1159 | 12 | 9768 | 64 | 0.7 | 54 | 0.6 |
| ENV | 602 | 19 | 2515 | 81 | 3117 | 32 | 1 | 18 | 0.6 |
| F\&CS | 546 | 78 | 155 | 22 | 701 | 18 | 2.6 | 4 | 0.6 |


| SSHH | 7443 | 82 | 1656 | 18 | $\mathbf{9 0 9 9}$ | 300 | 3.2 | 116 | 1.2 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total | 17373 | 76 | 5531 | 24 | $\mathbf{2 2 9 0 4}$ | 418 | 1.8 | 196 | 0.8 |

## Applicants who completed training - age range

The distribution of the \% of employees who have completed training by age range remains comparable to the previous year. In both years, the two age categories of $41-50$ year olds and $51-60$ year olds show the highest $\%$ who completed training.

|  | Directorate |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Age range | CEX | ELLL | ENV | F\&CS | SSHH | Total | \% |  |
| $16-21$ | 8 | 68 | 90 | 6 | 178 | $\mathbf{3 5 0}$ | 2 |  |
| $22-30$ | 18 | 1109 | 351 | 69 | 1149 | $\mathbf{2 6 9 6}$ | 12 |  |
| $31-40$ | 46 | 2296 | 549 | 154 | 1963 | $\mathbf{5 0 0 8}$ | 22 |  |
| $41-50$ | 78 | 2952 | 846 | 240 | 2549 | $\mathbf{6 6 6 5}$ | 29 |  |
| $51-60$ | 57 | 2668 | 1058 | 206 | 2757 | $\mathbf{6 7 4 6}$ | 29 |  |
| $61-65$ | 11 | 544 | 196 | 17 | 444 | $\mathbf{1 2 1 2}$ | 5 |  |
| $65+$ | 1 | 131 | 27 | 9 | 59 | $\mathbf{2 2 7}$ | 1 |  |
| Total | 219 | 9768 | 3117 | 701 | 9099 | $\mathbf{2 2 9 0 4}$ |  |  |

## APPLICANTS WHO DID NOT COMPLETE TRAINING

## Applicants who did not complete training - gender, disability \& ethnicity

The overall \% of disabled applicants who did not complete training has remained consistent with the previous year. The \% of BME applicants who did not complete training has decreased from $2.9 \%$ since the previous year.

The \% of females who did not complete training has increased by $2 \%$ since the previous year.

| Directorate | Female | $\boldsymbol{\%}$ <br> female | Male | \% <br> male | Total | Disabled | \% <br> disabled | BME | \%ME <br> BME |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CEX | 16 | 84 | 3 | 16 | $\mathbf{1 9}$ | 2 | 10.5 | 0 | 0 |
| ELLL | 123 | 85 | 22 | 15 | $\mathbf{1 4 5}$ | 0 | 0 | 2 | 1.4 |
| ENV | 17 | 35 | 31 | 65 | $\mathbf{4 8}$ | 0 | 0 | 16 | 33 |
| F\&CS | 27 | 96 | 1 | 4 | $\mathbf{2 8}$ | 0 | 0 | 0 | 0 |


| SSHH | 1226 | 86 | 202 | 14 | $\mathbf{1 4 2 8}$ | 53 | 3.7 | 0 | 0 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Total | 1409 | 84 | 259 | 16 | $\mathbf{1 6 6 8}$ | 55 | 3.3 | 18 | 1 |

## Applicants who did not complete training - age range

The applicants with the highest \% who did not complete training fall in the same age groups as 2016/17 i.e. age groups $41-50$ years and $51-60$ years.

The \% in each age range remains relatively consistent with the previous year showing a slight increase in all categories except 22-30 years and 51-60 years. $22-30$ years shows a decrease of $0.9 \%$ and 51-60 shows a decrease of $1 \%$.

|  | Directorate |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Age range | CEX | ELLL | ENV | F\&CS | SSHH | Total | \% |
| $16-21$ | 1 | 1 | 1 | 1 | 18 | $\mathbf{2 2}$ | 1 |
| $22-30$ | 1 | 16 | 2 | 4 | 142 | $\mathbf{1 6 5}$ | 10 |
| $31-40$ | 4 | 22 | 7 | 11 | 345 | $\mathbf{3 8 7}$ | 23 |
| $41-50$ | 7 | 68 | 16 | 3 | 373 | $\mathbf{4 6 7}$ | 28 |
| $51-60$ | 6 | 29 | 16 | 7 | 474 | $\mathbf{5 3 2}$ | 32 |
| $61-65$ | 0 | 3 | 6 | 1 | 68 | $\mathbf{7 8}$ | 5 |
| $65+$ | 0 | 6 | 0 | 0 | 11 | $\mathbf{1 7}$ | 1 |
| Total | 19 | 145 | 48 | 28 | 1428 | $\mathbf{1 6 6 8}$ |  |

## EMPLOYEES INVOLVED IN GRIEVANCE PROCEDURES 2017/18

## Grievance Cases:

The number of grievance cases has increased in 2017/18.

|  | Female | Male | Total |
| :---: | :---: | :---: | :---: |
| $2016 / 2017$ | 1 | 4 | 5 |
| $2017 / 2018$ | 4 | 4 | 8 |


| Disability | BME |
| :---: | :---: |
| 1 | $\mathbf{0}$ |

Age Groups

| $16-19$ | $20-24$ | $25-34$ | $35-44$ | $45-54$ | $55-64$ | $65-74$ | $75+$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 0 | 2 | 3 | 2 | 0 | 0 | 0 |

## Dignity at Work Complaints

There were 2 dignity at work complaints in 2017/18.

## EMPLOYEES SUBJECT TO DISCIPLINARY PROCEDURES

## Disciplinary Cases:

The number of employees subject to disciplinary procedures has increased from 39 employees in 2015/16 to 75 in 2017/18.

|  | Female | Male | Total |
| :---: | :---: | :---: | :---: |
| $2016 / 2017$ | 36 | 17 | 53 |
| $2017 / 2018$ | 47 | 28 | 75 |


| Disability | BME |
| :---: | :---: |
| 1 | 0 |

Age Groups

| $\mathbf{1 6 - 1 9}$ | $\mathbf{2 0 - 2 4}$ | $\mathbf{2 5 - 3 4}$ | $\mathbf{3 5 - 4 4}$ | $\mathbf{4 5 - 5 4}$ | $\mathbf{5 5 - 6 4}$ | $\mathbf{6 5 - 7 4}$ | $\mathbf{7 5 +}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 4 | 9 | 11 | 30 | 20 | 1 | 0 |

## EMPLOYEES WHO HAVE LEFT THE COUNCIL'S EMPLOYMENT

The figures below exclude casual workers:
Of the 704 leavers in 2017/18, 10 were disabled employees and 17 BME employees. Of the 704, the number of females leaving compared to males was significantly higher, which is consistent with previous years.

|  | Female | Male | Total | Disabled | BME |
| :--- | :---: | :---: | :---: | :---: | :---: |


| $\mathbf{2 0 1 6} / \mathbf{1 7}$ | 514 | 153 | $\mathbf{6 6 7}$ | 8 | 7 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 1 7 / 1 8}$ | 501 | 203 | $\mathbf{7 0 4}$ | 10 | 17 |

The age group with the highest number of leavers was 25-34 year olds, whereas, in previous years, the age group was $55-64$ year olds.

| Age Range | $\mathbf{1 6 - 1 9}$ | $\mathbf{2 0 - 2 4}$ | $\mathbf{2 5 - 3 4}$ | $\mathbf{3 5 - 4 4}$ | $\mathbf{4 5 - 5 4}$ | $\mathbf{5 5 - 6 4}$ | $\mathbf{6 5 - 7 4}$ | $\mathbf{7 5 +}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 1 6 / 1 7}$ | 5 | 45 | 129 | 123 | 127 | 193 | 44 | 1 |
| $\mathbf{2 0 1 7 / 1 8}$ | 8 | 55 | 173 | 131 | 145 | 161 | 31 | 0 |

The figures below include casual workers, who are classed as 'leavers' at the end of each assignment:

|  | Female | Male | Total | Disabled | BME |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 1 6 / 1 7}$ | 76 | 48 | $\mathbf{1 2 4}$ | 3 | 0 |
| $\mathbf{2 0 1 7 / 1 8}$ | 64 | 25 | $\mathbf{8 9}$ | 0 | 0 |

The age group with the highest amount of leavers is $20-24$ years, which is the same as the previous year.

| Age Range | $\mathbf{1 6 - 1 9}$ | $\mathbf{2 0 - 2 4}$ | $\mathbf{2 5 - 3 4}$ | $\mathbf{3 5 - 4 4}$ | $\mathbf{4 5 - 5 4}$ | $\mathbf{5 5}-\mathbf{6 4}$ | $\mathbf{6 5 - 7 4}$ | $\mathbf{7 5 +}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 1 6} / \mathbf{1 7}$ | 14 | 29 | 25 | 10 | 21 | 15 | 10 | 0 |
| $\mathbf{2 0 1 7 / 1 8}$ | 15 | 26 | 17 | 12 | 9 | 5 | 5 | 0 |

